

Jacek Mikucki\*

# Managing future cities: media and information and communication technologies in the context of change

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## Abstract

**Purpose:** The goal of this paper is to examine the usage of information technologies and media in two European case studies – Berlin and Warsaw. Findings from the research can be used to create urban policies and media infrastructure design, based on the different strategies of two European cities. Berlin and Warsaw have taken different paths in implementing the smart city concept, adapting the idea to their economic, historical, and social realities. Media are understood here as human-machine and machine-machine communications, and also in terms of both physical and digital media infrastructure.

**Methodology:** The research aims at examining strategies and institutions (both private and public) in light of the practical implementation of smart solutions by City Hall authorities. The study combines analysis of grey literature (news reports, corporate strategies, City Hall documentation) with qualitative research: 30 semi-structured interviews conducted with local municipalities and city planners in both cities.

**Findings:** Findings are likely to provide evidence potential drivers and barriers to the implementation of smart city solutions. The results provide evidence that media and information technologies in the city are implemented due to the data policies of entities that usually implement smart city strategy independently. The task of city authorities is to guarantee access to basic infrastructure, which is the basis for creating other solutions by private entities.

**Practical implications:** The empirical research is likely to provide evidence that Berlin and Warsaw have not yet fully appreciated the solutions based on communication between machines, but there is increasing use of ‘ad hoc’ solutions.

**Social implications:** This study may be used as a source of information for smart city managers, media infrastructure, and urban strategy with a focus on residents and

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