

Collaborative Stances for Team Decision-Making

Faster Decisions

Slower Decisions



Telling

- Command and Control
- No feedback wanted
- Fastest decisions
- "My way or the highway"



Selling

- "Convince and Persuade"
- Seeking buy-in,
- Open to questions and concerns
- Decision is firm



Testing

- Decision is in "draft" form
- Additions, subtractions and edits are welcome
- "Poke holes in the idea"
- Direction set



Consulting

- Decision is outlined or sketched
- Filling out the details desired
- Leader responsible for the "North Star"



Co-creating

- Start from a blank page
- All voices are equal, the leader included
- Team is collectively responsible for the decision

Less Collaborative
Less Skill Required

More Collaborative
More Skill Required



Collaborative Leadership And Shared Decision Making

Minjie Lin



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