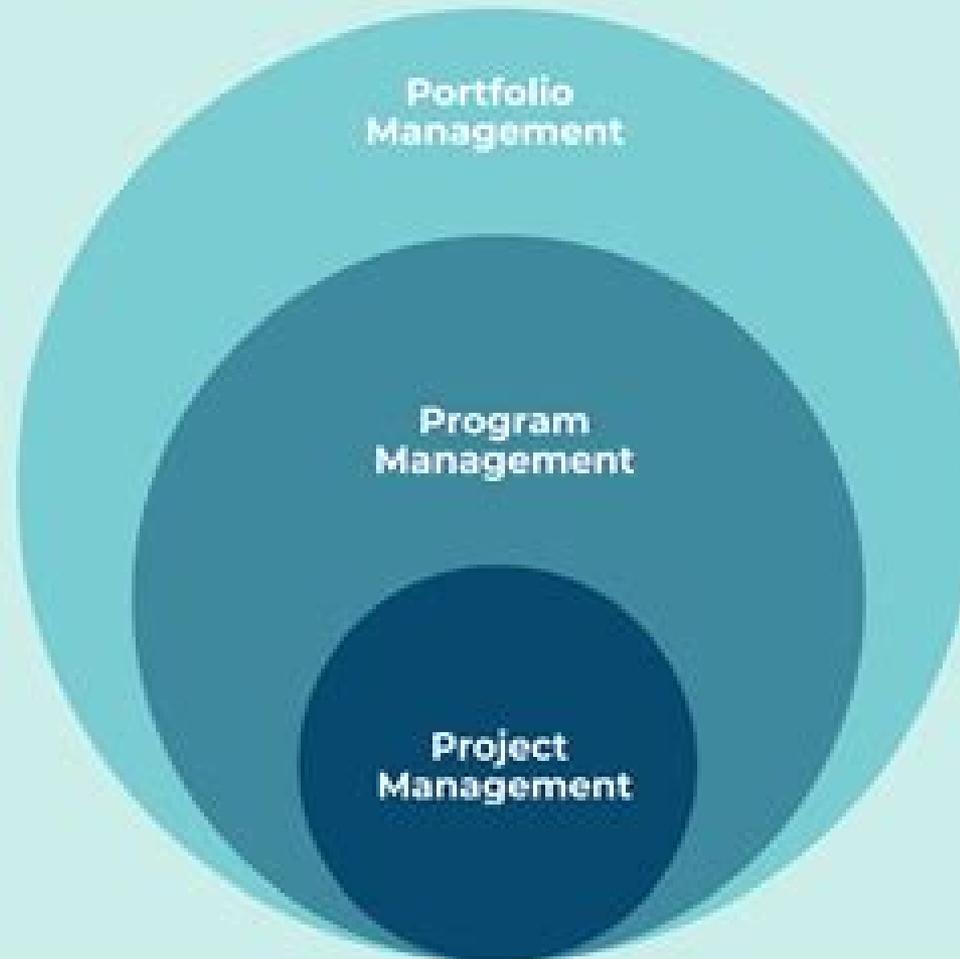


Project Portfolio Management

Project portfolio management (PPM) is a systematic approach to selecting and managing a collection of projects aligned with organizational objectives. That is a business process of managing multiple projects which can be identified, prioritized, and managed within the organization. PPM helps organizations optimize their investments by allocating resources efficiently across all initiatives.



Business Process Management

Martyn A. Ould



Business Process Management:

Business Process Management John Jeston, Johan Nelis, 2010-05-14 Business Process Management Practical Guidelines to Successful Implementations provides organizational leadership with an understanding of Business Process Management and its benefits to an organization This is an easy to use easy to read guide that provides a practical framework complete with a set of tools and techniques to successfully implement Business Process Management projects In addition it features vital organizational perspectives that not only provide an overall view of BPM and the move towards a process centric organization but also reveal how to embed BPM within an organization to ensure a continuous business process improvement culture

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Fundamentals of Business Process Management Marlon Dumas, Marcello La Rosa, Jan Mendling, Hajo A. Reijers, 2018-03-23 This textbook covers the entire Business Process Management BPM lifecycle from process identification to process monitoring covering along the way process modelling analysis redesign and automation Concepts methods and tools from business management computer science and industrial engineering are blended into one comprehensive and inter disciplinary approach The presentation is illustrated using the BPMN industry standard defined by the Object Management Group and widely endorsed by practitioners and vendors worldwide In addition to explaining the relevant conceptual background the book provides dozens of examples more than 230 exercises many with solutions and numerous suggestions for further reading This second edition includes extended and completely revised chapters on process identification process discovery qualitative process analysis process redesign process automation and process monitoring A new chapter on BPM as an enterprise capability has been added which expands the scope of the book to encompass topics such as the strategic alignment and governance of BPM initiatives The textbook is the result of many years of combined teaching experience of the authors both at the undergraduate and graduate levels as well as in the context of professional training Students and professionals from both business management and computer science will benefit from the step by step style of the textbook and its focus on fundamental concepts and proven methods Lecturers will appreciate the class tested format and the additional teaching material available on the accompanying website

Handbook on Business Process Management 1 Jan vom Brocke, Michael Rosemann, 2010-09-21 Business Process Management BPM has become one of the most widely used approaches for the design of modern organizational and information systems The conscious treatment of business processes as significant corporate assets has facilitated substantial

improvements in organizational performance but is also used to ensure the conformance of corporate activities This Handbook presents in two volumes the contemporary body of knowledge as articulated by the world's leading BPM thought leaders This first volume focuses on arriving at a sound definition of Business Process Management approaches and examines BPM methods and process aware information systems As such it provides guidance for the integration of BPM into corporate methodologies and information systems Each chapter has been contributed by leading international experts Selected case studies complement these views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM

Successful Business Process Management Paula Berman, 2014-04-23 This book has done all the homework for you and provides a succinct accessible overview on the training and tools available for process improvement that fills that gap of being not too rigid nor too blas Too few standard procedures within an organization and inefficiency will inevitably ensue But too many and creativity is stifled This catch 22 is enough to make heads spin How does one settle on the perfect mix that will streamline activities and create smooth workflows In Successful Business Process Management you will discover step by step instructions that explain how to Overcome resistance and apathy to standard procedures Take a systematic rather than ad hoc approach to process management Design key processes and capture them in documented procedures Revise existing processes when feasible Roll out the changes so people know what to do Embed them in the organization for reliable outcomes With the increasingly complex organizations of the twenty first century it is vital that companies have standard documented processes and procedures in order to achieve high levels of quality and productivity yet they can't afford to dampen the innovation that got them on the map in the first place Successful Business Process Management will show you how to get it just right

Business Process Management John Jeston, 2018-01-09 Business Process Management a huge bestseller has helped thousands of leaders and BPM practitioners successfully implement BPM projects enabling them to add measurable value to their organizations The book's runaway success can be attributed partly to its overview of all major useful frameworks such as LEAN and Six Sigma without over investment in one over another and a unique emphasis on BPM's interrelationship with organizational management culture and leadership Its common sense approach teaches how BPM must be well integrated across an entire business if it's to be successful augmented and aligned with other management disciplines This highly anticipated fourth edition brings Jeston's practicable frameworks and solutions up to date with the latest developments in BPM including the robotics process automation digital strategies and the changes necessary as a result of the quad generations in the workforce This thoroughly revised and updated new edition includes Enhanced BPM House noting the importance of traceability from strategy to execution activities New and revised case studies An analysis of the risks and benefits of robotic automation and cognitive computing The book highlights that millennials will be 50% of the global workforce in 2020 and 67% by 2025 Jeston warns managers to ignore them at your peril Business processes and the way work is performed must evolve This book will prove to

be an indispensable guide to any senior business executive or chief financial officer while providing practical BPM examples to undergraduate and postgraduate students alike

Business Process Management Akhil Kumar, 2018-02-02 This book introduces students to business process management an approach that aims to align the organization's business processes with the demands of the marketplace Processes serve as a coordination mechanism and the aim of business process management is to improve the organization's effectiveness and efficiency in adapting to change and maintaining competitive advantage In *Business Process Management* Kumar argues for the value of looking at businesses as a collection of processes that cut across departments and for breaking down functional silos The book provides an overview of the basic concepts in this field before moving on to more advanced topics such as process verification flexible processes process security and evaluation resource assignment and social networks The book concludes with an examination of the future directions of the discipline Blending a strong grounding in current research with a focus on concepts and tools *Business Process Management* is an accessible textbook full of practical examples and cases that will appeal to upper level students

Business Process Management Mathias Weske, 2024-07-13 In this book Mathias Weske details the complete business process lifecycle from process modeling to process enactment and process evaluation After starting with the general foundations and abstractions in business process management he introduces process modeling languages and process choreographies as well as formal properties of processes and data Eventually he presents both traditional and advanced business process management architectures covering for example workflow management systems service oriented architectures and data driven approaches The 4th edition of his book contains significant updates including a new section on directly follows graphs that play a crucial role in process mining In addition the core of declarative process modeling is introduced The increasingly important role of data in business processes is addressed by a new section on data objects and data models in the data and decision chapter To cover a recent trend in process automation the enterprise systems architecture chapter now includes a section on robotic process automation Mathias Weske argues that all communities involved need to have a common understanding of the different aspects of business process management Hence his textbook is ideally suited for classes on business process management information systems architecture and workflow management alike The accompanying website www.bpm-book.com contains further information and additional teaching material

Business Process Management Roger Burlton, 2001-05-17 Business processes are the production lines of the new economy When they fail us our products and services fail our customers and our business fails its owners The more businesses change the more they must concern themselves with their stakeholder relationships and manage their processes so that technologies and organization designs have a common business purpose This book shows you how to deliver integral processes and helps you build a fully process managed enterprise The *Process Management Framework* provides the strategic guidance and tactical steps to make the switch Encompassing eight phases the Framework migrates organizational and process transformation through strategy

design realization and actual operations For each phase this book provides detailed descriptions of the steps their inputs outputs guides and enablers as well as the tricks traps and best practices learned by experienced practitioners It also covers the related disciplines of managing programs risk quality projects and human change and how process management is the key to ensure a fit among all these areas For those of you about to embark on a process journey this book provides a compelling call to action a guide for management and an invaluable reference Learn the concepts and transform your business See why process management is an inevitable trend that won't go away Understand why relationship management needs effective processes to work Define your stakeholders and determine their needs Discover what other organizations have done to manage processes successfully Explore a complete framework for managing business process and human change Apply your knowledge to manage process projects effectively and efficiently Learn what to do and what to avoid in every step Develop processes to align technology organization and facility transformation Gain cross organizational acceptance of process and personal change Anticipate objections and proactively manage stakeholder concerns

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Business Process Change Paul Harmon, Business Process Business Process Trends, 2010-07-28 Every company wants to improve the way it does business to produce goods and services more efficiently and to increase profits Nonprofit organizations are also concerned with efficiency productivity and with achieving the goals they set for themselves Every manager understands that achieving these goals is part of his or her job BUSINESS PROCESS MANAGEMENT or BPM is what they call these activities that companies perform in order to improve and adapt processes that will help improve the way they do business In this balanced treatment of the field of business process change Paul Harmon offers concepts methods and cases for all aspects and phases of successful business process improvement Updated and added for this edition are coverage of business process management systems business rules enterprise architectures and frameworks SCOR and more content on Six Sigma and Lean in addition to new coverage of performance metrics Extensive revision and update to the successful BPM book addressing the growing interest in Business Process Management Systems and the integration of process redesign and Six

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Value-Driven Business Process Management: The Value-Switch for Lasting Competitive Advantage Peter Franz, Mathias Kirchmer, 2012-03-16 Seize the competitive advantage with BPM at the heart of your strategy Value Driven Business Process Management provides the rationale and methods for using business Process Management BPM to gain clarity on how your business operates and develop the ability to put new ideas into action quickly You learn how to redirect your focus from a method and tool view of BPM to a more broadly informed view of BPM as a powerful management approach Peter Franz Managing Director for Business Process Management at Accenture is responsible for the global team that helps clients achieve sustainable shareholder and customer value through scalable efficient and agile business processes Dr Mathias Kirchmer Accenture s Executive Director for Business Process Management leads the global BPM Lifecycle Practice as well as the program for the development of Accenture s Business Process Reference Models across industries and functional areas

Business Process Management Martyn A. Ould, 2005 Businesses need to adapt constantly but are often held back by static IT systems The Riva approach to Business Process Management is a way of analysing the mass of concurrent collaborative activity that goes on in an organisation providing a solid basis for developing flexible IT systems that support a business

Business Process Management Michael Glykas, 2012-09-18 Business Process Management BPM has been in existence for decades It uses complements integrates and extends theories methods and tools from other scientific disciplines like strategic management information technology managerial accounting operations management etc During this period the main focus themes of researchers and professionals in BPM were business process modeling business process analysis activity based costing business process simulation performance measurement workflow management the link between information technology and BPM for process automation etc More recently the focus moved to subjects like Knowledge Management Enterprise Resource Planning ERP Systems Service Oriented Architectures SOAs Process Intelligence PI and even Social Networks In this collection of papers we present a review of the work and the outcomes achieved in the classic BPM fields as well as a deeper insight on recent advances in BPM We present a review of business process modeling and analysis and we elaborate on issues like business process quality and process performance measurement as well as their link to all other organizational aspects like human resources management strategy information technology being SOA PI or ERP other managerial systems job descriptions etc We also present recent advances to BPR tools with special focus on information technology workflow business process modeling and human resources management tools Other chapters elaborate on the aspect of business process and organizational costing and their relationship to business process analysis organizational change and reorganization In the

final chapters we present some new approaches that use fuzzy cognitive maps and a recently developed software tool for scenario creation and simulation in strategic management business process management performance measurement and social networking The audience of this book is quite wide The first chapters can be read by professionals academics and students who want to get some basic insight into the BPM field whereas the remaining present more elaborate and state of the art concepts methodologies and tools for an audience of a more advanced level

High Performance Through Business Process Management Mathias Kirchmer,2017-03-09 This management book presents value driven business process management as a successful discipline to turn strategy into people and technology based execution quickly and at minimal risk It shows how to achieve high performance successfully in a digital business environment Static business models do not keep pace with the dynamic changes in our digital world Organizations need a management approach that fits this environment and capitalizes on its opportunities while minimizing the related risks They need to execute their business strategy fast and reliably In effect they have to know how and when to modify or enhance their business processes which processes are the best candidates for intervention and how to move rapidly from strategy to execution This means organizations need to establish business process management as a real management discipline The importance of process innovation digital technology and people aspects process governance internationalization emerging processes and the unique situation in mid market organizations are some of the key topics discussed in this book It ends with a comprehensive case study and a discussion about what process engineers can learn from jazz musicians

Business Process Management Jim Hagemann Snabe,2009 Part I Business process management A new strategic context Part II The BPM Roadmap Part III Business process platform the enabler for BPM Part IV Experience and conclusion Appendices

The Complete Guide to Business Process Management Jean-Noël Gillot,2008 *Strategy and Business Process Management* Carl F. Lehmann,2016-04-19 This book prepares readers to master an IT and managerial discipline quickly gaining momentum in organizations of all sizes Business Process Management BPM It describes how BPM treats processes as a portfolio of strategic assets that create and deliver customer and shareholder value and adapt when necessary enabling competitive advantage thr

Business Process Change Paul Harmon,2019-02-28 Business Process Change A Business Process Management Guide for Managers and Process Professionals Fourth Edition provides a balanced view of the field of business process change Bestselling author and renowned expert in the field Paul Harmon offers concepts methods cases for all aspects and phases of successful business process improvement Students and professionals alike will benefit from the comprehensive coverage and customizable integrated approach to broad business process management that focuses on improving efficiency and productivity In this updated Edition particular attention is paid to the impact of disruptive technology on business and the need for agile transformation Covers Business Process Management Systems and the integration of process redesign and Six Sigma Explores how different process elements fit together including the human

aspects of process redesign Presents best practice methodologies that can be applied and tailored to an organization s specific needs Offers invaluable detailed case studies demonstrating how these key methods are implemented Business Process Automation August-Wilhelm Scheer,2004-03-22 Enterprises have to adapt their business processes quickly and efficiently to new business environments to ensure business success and long term survival It is not sufficient to apply best business practices but new practices have to be developed and executed These requirements are met by new business process automation technologies based on concepts like web services EAI workflow enterprise service architectures and automation engines Business process automation becomes a key enabler for business process excellence This book explains major trends in business process automation and shows how new technologies and solutions are applied in practice It outlines how process automation becomes an element of an overall process lifecycle management approach structured on the basis of the ARIS House of business excellence and implemented through software tools like the ARIS toolset

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